

Challenge Statement		Vision and Aims	
What is the challenge?	Ambition for All, Cheshire East's Sustainable Community Strategy was approved and adopted in 2010. This is a 15 year strategy with 7 ambitious priorities for action. Nearly six years into the strategy, it is now the right time to review progress on the strategy in terms of its key achievements to date and understand the action needed to ensure that we remain on track to deliver on our priorities.	V I S I O N & A I M S	<p><u>Our vision</u></p> <p>Cheshire East is a prosperous place where all people can achieve their potential, regardless of where they live. We have beautiful productive countryside, unique towns with individual character and a wealth of history and culture. The people of Cheshire East live active and healthy lives and get involved in making their communities safe and sustainable places to live.</p> <p><u>Aims</u></p> <ol style="list-style-type: none"> 1. To consider the Sustainable Community Strategy to review progress to date, evidencing key achievements and areas where action is needed. 2. To review partnership governance arrangements to ensure we have robust delivery vehicles for the strategy 3. To review how we currently engage and consult with our communities within the voluntary, faith and community sector including hard to reach groups and protected characteristics. 4. To work with partners to ensure that there is a clear line of sight from the overarching strategy to the delivery mechanism and lines of accountability 5. To ensure stakeholder engagement, including strategic partners in the review of the sustainable community strategy. 6. To identify and agree the strategic and partner priorities for the period 2016-2020 7. To present findings and recommendations in a detailed report to Cheshire East Cabinet for approval and support.
Where is it happening?	Geographical footprint covered by Cheshire East Council Community Services (as defined within scope)		
When is it happening?	<p>This project will require three phases:</p> <p>Phase 1 (Review): 25.04.2016 to 30.09.2016</p> <p>Phase 2 Agreement of Priorities, consultation and engagement : 01.10.16 to 31.12.16</p> <p>Phase 3 Development of strategic delivery plans by the 5 delivery boards/partnerships: 01.01.2017 to 31.03.17</p> <p>Phase 4 Implementation: 01.04.2017 to 31.3.2020</p>		
Who is the audience?	The residents and businesses that live, work and operate in Cheshire East. The project has a number of key interdependencies and stakeholders, including strategic partners and current and future users of community services.		

Key Principle: Ambition for All, (2010-2025)	Priorities for Action: <ol style="list-style-type: none"> 1.Nurture strong communities 2. Create conditions for business growth 3. Unlock the potential of our towns 4. Support our children and young people 5. Ensure a sustainable future 6. Prepare for an increasingly older population 7. Drive out the causes of poor health
Localism Act 2011	The Localism Act: 2011: <ul style="list-style-type: none"> • ensures that local social enterprises, volunteers and community groups with a bright idea for improving local services get a chance to change how things are done • enables local residents to call local authorities to account for the careful management of taxpayers' money • makes it easier for local people to take over the amenities they love and keep them part of local life

Objectives		Scope and Risks	
<div><div><div>1. To agree and set out the scope and parameters of the project</div><div>2. To review and map existing articulated priorities to evaluate impact and progress to date</div><div>3. To map existing partnership arrangements, including governance, accountability and programme delivery</div><div>4. To develop a framework and schedule for stakeholder and partner engagement in the review exercise</div><div>5. To review engagement mechanisms with the VCF sector across CE, scoping co-commissioning opportunities where appropriate.</div><div>6. To identify gaps or opportunities for partnership working including service development and delivery, business improvement activity, integration and joint commissioning opportunities across the partnership.</div><div>7. To identify stakeholders and ensure engagement throughout the project as appropriate</div><div>8. To implement agreed recommendations and actions; reporting progress to the relevant Boards, Committees and stakeholders</div></div></div>	<div><div>S C O P E</div><div>R I S K S</div></div>	<div><div>In Scope</div><div><ul style="list-style-type: none">Sustainable Community Strategy and aligning corporate plans and strategiesPartnership plans and strategies that have a direct impact or are integrated either by pathway, process or priority.</div></div>	<div><div>Out of Scope</div><div>To be confirmed.</div></div>
	<div><ul style="list-style-type: none">Data unavailable/incomplete re: trends and projectionsLack of engagement by partners in the reviewCapacity and internal support to achieve project and associated timescalesLack of consensus and support for recommended priorities, commissioning proposals and service delivery models internally and across the partnershipOverlap/gaps in relation to other significant and interfacing projects across the councilChanging landscape of community service provision and subsequent challenges</div>		
	Timeline of Key Milestones		Project Team and Stakeholder Group
<div><div>Deliverables</div><div><ul style="list-style-type: none">Establish Project Plan (requirements, deliverables and timescales)Stakeholder mappingDevelopment and delivery of draft Ambition for All – Partnership Strategy</div></div>	<div><div>By Date</div><div><div>30.06.16</div><div>30.06.16</div><div>October 2016</div></div></div>	<div><div><div>Senior Responsible Officers</div><div>Stephanie Cordon: Head of Communities</div></div><div><div>Project Lead:</div><div>Natalie Robinson: Business Manager - Communities</div></div></div>	<div><div><div>Lead Councillor</div><div>Councillor Paul Bates (Portfolio Holder for Communities and Health)</div></div><div>Stakeholder Group:</div></div>

<p>2016-2020</p> <ul style="list-style-type: none"> - Paper to MGB for discussion - Consultation on final draft with key stakeholders and VCF sector - Final Strategy approved by CE Cabinet for implementation - Implementation and Evaluation 	<p>October 2016</p> <p>December 2016</p> <p>01.04.17</p>		<p>The Leadership Board will act as the key stakeholder group to support the project from a strategic perspective.</p>
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